

NATIONAL AMERICAN WOMAN SUFFRAGE ASSOCIATION

MEMBER OF INTERNATIONAL WOMAN SUFFRAGE ALLIANCE AND OF NATIONAL COUNCIL OF WOMEN

PRESIDENT, ANNA HOWARD SHAW, MOYLAN, PA

1ST VICE-PRESIDENT, RACHEL FOSTER AVERY
SWARTHMORE, PA

2ND VICE-PRESIDENT, FLORENCE KELLEY,
105 EAST 22ND STREET, NEW YORK

CORRESPONDING SECRETARY, FRANCES SQUIRE POTTER,
505 FIFTH AVENUE, NEW YORK

RECORDING SECRETARY, ELLA S. STEWART,
5464 JEFFERSON AVENUE, CHICAGO, ILLS

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TREASURER, HARRIET TAYLOR UPTON,
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AUDITORS { LAURA CLAY, 189 NORTH MILL STREET,
LEXINGTON, KY

{ ALICE STONE BLACKWELL,
6 BEACON STREET, BOSTON, MASS

CHAIRMAN PRESS COMMITTEE, IDA HUSTED HARPER,
505 FIFTH AVENUE, NEW YORK CITY

HEADQUARTERS SECRETARY, MARY GRAY PECK

AUXILIARIES

COLLEGE EQUAL SUFFRAGE LEAGUE

PRESIDENT, MISS M. CAREY THOMAS, BRYN MAWR, PA

FRIENDS EQUAL RIGHTS ASSOCIATION

PRESIDENT, MARY BENTLEY THOMAS, EDNOR, MARYLAND

THE EQUAL FRANCHISE SOCIETY

PRESIDENT, MRS. MACKAY, 1 MADISON AVENUE, NEW YORK

NATIONAL HEADQUARTERS, 505 FIFTH AVE, NEW YORK

Ans. Mrs. Upton

June 3, 1910.

May 31, 1910.

Dear Member of the Official Board:

I am enclosing a portion of a letter received from Mrs. Upton, and a vote on the question which she asks. Will you kindly return the vote at your earliest convenience, as I would like to give Mrs. Upton the information before I leave home.

Faithfully yours,

Encls.

Anna H. Shaw

P.S. In a previous letter Mrs. Upton asks if the Association will pay the rent of \$10.00 for the headquarters in Warren for the month of June.

(COPY)

I May 31, 1910

Warren, O., May 28, 1910.

Dear Miss Shaw:

Would you and Miss Thomas be willing to pay my salary for June? I shall have to work at Association work other than treasurer's in my office till that time, probably longer.

Will the Association be willing to pay Miss Andrews' salary for that time? If you will telegraph me at my expense upon receipt of this I shall be glad, because I have some arrangements to make which depend upon it. If you do not want to do this you need not telegraph. I shall know no telegram means no.

Hastily

Harriet Taylor Upton."

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NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

May 31, 1910.

Dear Member of the Official Board:

I came home this spring hoping to have an opportunity to rest and recover from the work and anxiety of the past year, but I found it impossible. Calls for service, which seem important, and from which I cannot escape, are continually pressing on me. Then the mail is full of all sorts of demands, and I find it impossible to get away from the work, and especially from the unpleasant part of it, and remain at home. I have finally fully decided to go to England for a rest and change in the hope that I may return in perfect physical and mental vigor ready for what looks like the most strenuous work yet undertaken by the suffragists of this country.

The spirit of enthusiastic courage and service shown at Washington was not an effervescent impulse of the moment, but is being manifested with vigor, and there is promise of much work ahead of us all summer, as well as later on in the year. When I am in England I shall simply rest. I shall attend no meetings, and do no public work. My plan now is to motor through the northern lake country of England and the south of Scotland. I sail on June 11th on the GINGINMATTI of the Hamburg American Line, and expect to return the first week in August.

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Mrs. Dennett is fast mastering the details of headquarters work, as well as that of Corresponding Secretary, and she is planning out a scheme which will simplify as well as enlarge the scope of the work there. She is taking up the correspondence of the campaign states, and will conduct that in future, as well as much of the other correspondence which I have been doing, and that will greatly relieve me. With the assistance and co-operation of the treasurer, the bookkeeping at headquarters will be greatly simplified, and the work managed in a cheaper way with great saving of time and worry on the part of both of the headquarters working officers, the Secretary and the Treasurer.

Trusting that the summer may bring to you all courage and hope and strength, I am

Faithfully yours,

Anna H. Shaw

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NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

May 31, 1910.

Dear Member of Official Board:

The situation in South Dakota grows more and more complicated. Immediately after the National convention I received numerous letters from Miss Penfield and the members of the Sub-committee of Five who have general oversight of the work, which showed that the plan we settled upon at Washington had failed. As you will remember, the plan was to ask Mrs. Tinsley to remain the nominal headquarters secretary, with Miss Penfield to assist her, until we could send some one else. We suggested securing, if possible, Miss Nichols, of Chicago, but she was unable to go.

The Sub-committee would not accept this plan, and there was much unnecessary fault finding and dissension. They did not want Mrs. Tinsley in the headquarters, nor did they want Miss Penfield there, and just as Mrs. Dennett and I had decided to write them that the National could not attempt to settle their local dissensions and that if they wished further assistance from it they must settle their differences in a rational way and put somebody in charge of the headquarters upon whom they could agree and whom they would allow to go on with the campaign until its close, we received word through Miss Penfield that Mrs. Tinsley had again resigned, and that the Sub-committee wanted a Mrs. Sheldon put in her place. That seemed to simplify matters, so we wrote that if they had united upon Mrs. Sheldon and would settle down to genuine campaign work, the National Association would pay the salary which it had been paying to Mrs. Tinsley to that secretary.

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Mrs. Dennett recapitulated just what the National Association would agree to do until the end of the campaign as follows:

- "1. That the National Association agrees to pay any deficit on Mr. Aylesworth's expenses during his two months' work, beginning June 10th.
2. That the National Association pays for Miss Penfield's services in the field.
3. That the National Association is ready to pay the salary of Mrs. Sheldon or some other desirable state woman as Headquarters Secretary.
4. That the National Association agrees to pay \$12.00 per week toward Headquarters expense, if necessary."

We hoped this would settle matters, but when I was in New York last week, Mrs. McCrossan, one of the members of the Sub-committee of Five, called, and although she did not say very much, I saw she did not like Miss Penfield's being at Headquarters, and that was one of the causes of discontent. They feel that one woman at headquarters should do the work, and that Miss Penfield should be in the field.

I wrote Miss Penfield that as soon as Mrs. Sheldon came and got settled in the office it would best for her to go into the field. I did not mention to Miss Penfield anything about Mrs. McCrossan, or the objections of the other members of the Sub-Committee of Five to her being in the office. I thought it was just as well to put it on general principles - that as we had so few field speakers, and she was good at that work, she would better go back into the field again.

Yesterday, however, came a letter from Mrs. Hendricks, which I will enclose with the documents which accompanied it. I judge from this letter that Mrs. Sheldon is not to be employed, but that Mrs. Johnson is to assume absolute control, as she wishes to do away with the existing committee. This would be most disastrous, for one more unfitted for that kind of work than is Mrs. Johnson, it would be impossible to find. In a letter received from the Sub-Committee of Five they complain that Mrs. Finsley did not consult them, and did not call meetings. We

5/31/10 ✓

suggested that it might be well for the Sub-Committee to meet with the Headquarters Secretary at a regular time each week to consider all matters relating to the campaign and to the headquarters work. This would place all questions within the knowledge of each member, and give each a voice in the decision.

My advice is to keep Miss Penfield in the field; to request them to name a headquarters clerk who can do the typewriting, conduct the correspondence, and make routes, and for us to pay her salary in the place of Mrs. Tinsley, and the other obligations we have assumed; then let them fight it out among themselves. I am heartsick over the whole matter, for there was no question in my mind that South Dakota was by far the most hopeful state in which a campaign is pending, and we have lost it I am sure by the continuous jealousies and general all around self-seeking of the South Dakota women.

Please advise us what to do next. Mrs. Bennett will continue the correspondence, but I would like to know before I sail what advice, if any, I am to give them.

Since dictating the above letter yesterday, this morning's mail brings a letter from Sioux Falls, signed by three members of the Committee of Five, I cannot help feeling that the statements are very materially exaggerated. Nevertheless, it does seem more than ever wise that Miss Penfield should be asked to go into the field and let the South Dakota people themselves wrestle with the South Dakota propositions.

Faithfully yours,

Anna H. Shaw

Encls.

(COPY)

Sioux Falls, So. Dak., May 28, 1910.

Dear Miss Shaw:

We have just learned of the recent letter sent from your Headquarters to the Equal Suffrage Headquarters here and directed to the officers and Committee of Five. We were surprised that Miss Penfield had not notified us of the letter as we had been asked by Mrs. Johnson our State President, in presence of Miss Penfield, to wait for word from you saying she had written and hoped for an adjustment that would enable us to resume our work.

Miss Penfield must have been conscious that we were anxiously waiting to hear.

When we heard today from our friend, Mrs. McGrossan, who was recently in New York, of the letter we went immediately to Headquarters and asked if she had got such a letter and wished as members of the Committee of Five and Expenditure Committee to hear it. She refused to read it until we pressed her very hard. We finally told her we would send to you for a copy. She then got the letter and read it, and we thank you for its contents. Can you remove Miss Penfield from Headquarters? We are sorry to say that communications are withheld and garbled and we cannot be responsible for such acts. Miss Penfield has taken the direction of the work out of the hands of the Committee of Five and to the large Committee who are unacquainted with the facts. This is bringing manifold complications.

Sincerely,

Mrs. K. Zehlitz

Mrs. H. E. Hendricks

Mrs. L. C. Campbell

Form 168. M. T.

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Via Lexington Ky May 27, 1910

Media Pa May 26, 1910

Miss Laura Clay,

% James Bennett Richmond, Ky.

Miss Gordon will accept first vice presidency and transfer with Mrs.

McCulloch later do you vote for this telegraph Moylan

Anna H Shaw. 843AM

MONEY TRANSFERRED BY TELEGRAPH.

CABLE OFFICE.

Dorchester, Mass.
May 27, 1910.

Dear Miss Shaw and Mrs. McCulloch:-

The delay in replying in regard to Miss Shaw's proposed addition to the contract has been involuntary on my part. Not knowing how the value of a newspaper as a property is estimated - whether by the size of its circulation or by the annual profit or loss involved in running it - I have been seeking information in order to get some idea of what I should be pledging myself to.

Miss Shaw is looking at the possibility that the Journal, by the help of the Association, may become fully self-supporting, or even profitable, and that I may then wish to take it back. I have no such intention, but it is perhaps proper that the Association should be guarded against that possibility.

I think it would be fair that I should pay some pecuniary forfeit in such a case, especially if the improvement should be very great. But I do not think I ought to pay the whole value of the improvement, because the whole of it would not be the result of the Association's help. Miss Ryan would take hold of the Journal with me in any event, and the substitution of her energetic business management for the unenterprising and defective business management of the past would undoubtedly lead to an increase in the circulation and advertising, anyway. But the increase will of course be greater with the added prestige and moral support of the Association, and especially because the Association is making it possible for Miss Ryan to give her whole time to the Journal.

On the other hand, even if the coalition should come to an end, the Association would have received part of the value of what it had put into the Journal, in the use of the paper as its organ while the coalition lasted, in my services as editor, and in the money obtained by selling the shares of Woman's Journal stock that I am to secure for the Association. All these are "valuable considerations", and should, I think, be taken into account in deciding what I ought to pay in case the coalition came to an end by my act, after the paper had become prosperous.

But, to speak frankly, I do not expect it to become financially prosperous. The putting down of the price wipes out at one stroke nearly one third of the present annual income from subscriptions, while the expenses are to be increased. At \$1.00 a year, I think Miss Ryan will be doing remarkably well if in the course of several years she can make it even self-supporting. Miss Ryan is very sanguine about this, but I am not. Even with the increased circulation and advertising, I think the deficit on an eight-page paper at \$1.00 is likely to be bigger than on a four-page paper at \$1.50, and bigger than I could handle if the support of the Association were withdrawn. I can carry on the paper myself at its present size and price - at least, I have thus far been able to get contributions enough to fill up the annual deficit, and I could probably continue to do so - but if the deficit were largely increased, I could not do it any longer. It will be almost impossible to raise the price again

after it has once been lowered. If my forecast of the financial probabilities is correct, the change in price puts an end to my power ever to carry on the Journal again independently, and I ought to have some guarantee that the Association will continue to stand behind it. At present there is no such guarantee. After making this risky experiment, the Association could withdraw at any time and leave me to wrestle with the consequences.

I have consulted one business man and two publishers in regard to the proposed agreement. The business man disapproved of the whole contract, as disadvantageous to me. He also said that the larger circulation we got at \$1.00 a year, the bigger our deficit would be. But he is not a publisher, and did not allow for the advertising.

The other two were Mr. Edward H. Clement, the former editor of the Boston Transcript, and George H. Ellis, publisher of the Christian Register. Both are suffragists, and Mr. Ellis has the reputation of being a clear-headed and unusually just man. I wrote to him that I wanted to do the fair thing by the Association, and also to have the Association do the fair thing by me; and asked him if he could suggest some arrangement that would safe safeguard both sides. He has not yet replied.

Mr. Clement writes that it is a "knotty problem", and that he wants time to consult a publisher of his acquaintance. He also suggests various uncomfortable possibilities involved in the control of the editorial policy by the General Officers - but I think this is only right, if the paper is to be the national organ - and he protests against my receiving no pay for my "inestimable services" as editor. But that is my own ~~own~~ look-out. Mr. Ellis is a very busy man, and I don't know how soon he will answer. As we are all desirous of getting this matter settled, I will suggest the following in substance:

"If Miss Blackwell should wish to terminate the present agreement, three arbitrators shall be appointed, one to be chosen by each party to the contract, and the third to be chosen by these two. They shall take into consideration all the facts in the case, and shall decide what it is fair that Miss Blackwell should pay to the Association or the Association to Miss Blackwell. If the Association should wish to terminate the present agreement, it shall refund to Miss Blackwell the money it has received from the sale of the shares of Woman's Journal stock obtained through her, and shall turn over to her any of said stock which remains unsold. Three arbitrators, appointed as aforesaid, shall then decide how much, if anything, the Association shall pay to Miss Blackwell on account of the paper apart from this stock, or how much she shall pay to the Association."

This stock is something that the Association is getting over and above the general terms of agreement as outlined at Washington, and I was told that the Association would like to have it, but would not insist upon it as part of the contract. I am perfectly ready to try to get it for the Association, but I think that it ought to be counted as part of what comes in from my side, and that if the Association should later wish to withdraw from the coalition, the amount realized from selling this stock should come back to me.

An item should also be put into the contract to the effect that the business manager shall be authorized to sell this stock for \$50. a share, or as much more as she can get for it.

If this is satisfactory, please tell Mrs. Harper. She is on the anxious seat to know whether she is to get out another number of Progress.

I should mention that part of the stock belonged to people who are dead and whose heirs I do not know. We may or may not be able to trace them. But a considerable number of shares I know I can get transferred to the Association.

Sincerely yours,

P.S. May 28. After I had dictated the foregoing, a letter came from Mr. Ellis. He says:

"I have had my nose too close to the grindstone of business for all these years to have trained the legal side of my mind to any considerable extent; but if you are to have a contract, I doubt if this one is explicit enough. Under a general understanding many things can be taken into consideration, but under a signed contract it is difficult to get beyond the terms of the contract, and I can see in this too many loop-holes for possible trouble in the future. I should advise you in this case to do as I should if I were I in your place, - consult a good lawyer and let him re-arrange the contract, if he feels, as I am quite sure he would, that it is inadequate for your protection."

I sent for my lawyer, and he came out and looked over the contract. He says he thinks the weak point in it is the shortness of the time for which the agreement is made; and that neither side would be able to judge within a year how it was going to work out. He said we should be unwise to go into it for one year unless we meant to keep on with it longer. I told him that it was the intention and expectation on both sides to keep on with it.

He suggested something like the following:

To prefix to it, This contract is to continue for one year, and thereafter until amended or terminated as hereinafter provided."

Also for Paragraphs 7 & 8 :

If at any time the annual convention of the N.A.W.S.A. vote to discontinue the arrangement by which the officers of said party of the second part conduct the Woman's Journal and use it as its national organ, such vote shall become effective six months after the date when such vote is taken. Said Association shall thereupon return to Miss Blackwell the Woman's Journal and everything pertaining to it; shall refund to her the money received by the Association from the sale of the shares of stock which the Association may have acquired through her, and shall also return to her any such shares which remain unsold. And each

party shall nominate an arbitrator, who shall be disinterested, and these two shall select a third. These arbitrators shall then consider all material matters relating to this transaction, (meaning by this transaction the whole affair between the Association and me) and shall determine what sum either party shall pay to the other, on a fair and equitable basis.

If at any time Miss Blackwell should wish to terminate this contract, she shall give six months' notice of such intention to the official board of the Association. The Association shall turn over to Miss Blackwell everything pertaining to the Woman's Journal. And each party shall nominate an arbitrator, who shall be disinterested, and these two shall select a third, etc., and so on as in the previous paragraph.

If the Association shall vote to amend any material part of this contract, or if either party shall desire so to amend it, three months' notice of such desired amendment shall be given to the other party, and if he does not give his assent thereto in writing within that time, his failure to assent shall constitute notice of his intention to terminate this contract, which shall become effective at the expiration of six months thereafter, unless the proposed amendment shall be withdrawn.

The object of this last paragraph is to provide that the terms of the agreement shall not be materially changed without due notice and without the consent of both parties. But in the way in which Mr. Dunham (my lawyer) has worded it, if I were to demand that the terms should be changed in some utterly unreasonable way, and if the Association very properly refused to consent, the onus of responsibility for terminating the contract would fall upon the Association, while really it would be my fault. In like manner, if the Association wanted to change the present terms in some manner unacceptable to me, and I did not consent, I should be held to have terminated the contract, while the termination of it would really be due to the act of the Association. This did not occur to me until after Mr. Dunham had gone. However, Mrs. McCulloch can easily fix up the wording. What we are after now is to agree upon the substance.

I think the clause relating to my private secretary should say that she is to be elected by me; and it should also be mentioned that I am to be free to take such occasional vacations as my health may call for.

Hoping that this will be satisfactory, and that the Journal may continue to be the organ of the Association till suffrage is won, I remain,

Yours sincerely,

C. J. F.

May 17, 1910

HEADQUARTERS

Sioux Falls, So. Dak., May 14, 1910.

Rev. Anna Howard Shaw,
New York City.

My dear Miss Shaw:

You are probably back in New York now after what I hope was a very successful trip. My first communication in the name of the new corresponding secretary came the other day; it was a notice of my reappointment as a National Organizer. I today answered that I hoped to be able to serve, and should so far as present plans are concerned; that immediate notice would send if anything arises to change my plans.

A telegram from Miss Harriet Grim yesterday said that she will arrive in Sioux Falls June 2nd. I am planning to send her right out to the Black Hills over the Milwaukee, having her stop at the larger towns to speak and organize if possible. Miss Rose Bower has written that Mrs. Jeffries is trying to get up a rival organization, and that something ought to be done in the Hills at once. She recommends that Mrs. Nina D. Pettigrew, the member of the Campaign Committee at Billie Fourche, be engaged to organize at once. Her idea seems to be not only to make the Hills safe but to keep her from joining Mrs. Jeffries. Mrs. Breeden, who has always been Mrs. Jeffries' friend, wrote me that there is such an attempt and that the Pierre Club had been solicited to go out. She named no names and condemned the attempt severely. Pierre refused and will stand by us and the National. This is another reason for sending Miss Grim to the Hills.

Dr. Aylesworth I am routing thru the eastern part of the State and then will send him west. He will probably begin about the 7th of June.

Mrs. Johnson left Tuesday and stopped in Salem to give an address and help the club work up membership. A splendid meeting is reported by their secretary and Mrs. Gilbert. She increased the membership by over a hundred, with the help of some of the ladies there. Calls for her come into headquarters, and I have seen some good accounts of her work in several papers, among them "The State White Manxaxx Ribbon Journal," of an address at Rapid City. She has decided faults as a leader, but she is the best one to my mind to go out at present organizing, that is of the State women.

Mrs. Gilbert writes that she has asked you if the National cannot pay \$75.00 a month to the press work and pay it to her each month in advance. I wish very much that such an arrangement could be made either with the State or the National. She is doing splendid work at a sacrifice of time and money. She is the one for the work, and gets the support of the papers, which is the important thing. I am waiting for Mrs. Fairbank to come thru with a good deal of anxiety, so as to find out the financial standing of the Campaign treasury. Nobody here seems to know.

The situation here is still at a draw. I am doing what has to be done on my own responsibility, and trusting that in a few days the Sub-Committee and the Expenditure Committee will see a light. If they don't, I

5/14/10

[May 17, 1910]

shall ask Mrs. Johnson to send out a vote to the Campaign to elect other members to that Committee here and put them on these two committees in place of the four who are dissatisfied with things. I have no further enlightenment on the situation; it seems to be as I last wrote a fight on Mrs. Tinsley, because of events when an attempt was made to send her to Washington; because of her sending for me; the unpleasantness about the change of headquarters; and reasons unconnected with the work.

With this is our latest Bulletin; it is all of my writing except the heading and dedication, and the newspaper item quoted. I am considering a proposition from a newspaper and publicity woman here to make it a regular paper with advertisements to help pay expenses. That seems to me a good means of propaganda. What do you think?

Of course that will not be my work, but I do wish that you would have use for me at National Headquarters for a time after this campaign; or that they will want me for work in Philadelphia.

Please let me hear from you soon, even to condemn my action here. As I said before don't stand by me if I am wrong. Mrs. Tinsley wants to be relieved entirely. She has written Mrs. Johnson to that effect.

With love and respect

Perle Penfield.

(COPY)

Fort Pierre, South Dakota, May 21, 1910.

My dear Mrs. Hendricks:

It is with regret that I inform you that Mrs. Tinsley's resignation is again in my hands.

After spending three weeks at Headquarters I find that it is impossible to carry on the work under present conditions. A change in the Rules is necessary.

If the enclosed amendments carry I will go to Sioux Falls to direct the work at Headquarters until the campaign is over. All I want is to win the campaign. I do not wish any salary. I should wish that Miss Penfield remain as my assistant.

Cordially yours,

Lydia B. Johnson.

(COPY)

[May 21, 1910]

PROPOSED AMENDMENT TO THE CAMPAIGN RULES SECS. III & VI.

Section III.

The Campaign Committee shall direct through its Chairman and President of the S.D.E.S.A., the work of the campaign, and the money heretofore provided to pay the secretary, shall be used to secure a competent stenographer and office supplies, or an office assistant.

Section VI.

The vote of the Campaign Committee shall be taken by correspondence upon the general conduct of the campaign. Any question relating to the work of the campaign may be submitted to a vote of the campaign committee upon the joint application of any five members of the Campaign Committee. The Chairman may submit to a vote any question relating to the conduct of the campaign.

The Sub-Committee of Five shall be and remain an advisory board to convene at the call of the Chairman of the Campaign Committee.

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AUDITORS { LAURA CLAY, 189 NORTH MILL STREET,
LEXINGTON, KY.

{ ALICE STONE BLACKWELL,
8 BEACON STREET, BOSTON, MASS.

CHAIRMAN PRESS COMMITTEE, IDA HUSTED HARPER,
505 FIFTH AVENUE, NEW YORK CITY

HEADQUARTERS SECRETARY, MARY GRAY PECK.

NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

May 19, 1910.

Dear Member of the Official Board:

According to the statements made at the National Convention on April 19th by Mrs. Rachel Foster Avery, 1st Vice President, and Mrs. Harriet Taylor Upton, Treasurer, and the later resignations sent to the Recording Secretary, Mrs. Stewart, the offices of 1st Vice President and Treasurer become vacant on May 19th. According to the provision in the Constitution, Article VII, Section 3 - "The Board of General Officers may fill any vacancy on that Board which may occur during the year." It therefore becomes our duty to elect a 1st Vice President and a Treasurer.

The names which have been most frequently suggested for 1st Vice President are Mrs. Helen Grenfell and Miss Kate M. Gordon.

Mrs. Grenfell declines to stand, as she says it will be impossible for her to attend the meetings of the Board. The one thing needful is that there may be some strong women upon the Board who can attend the meetings and who have time and are sufficiently identified with our work and in touch with it to make suggestions and to vote intelligently on questions proposed.

Miss Gordon has consented to stand, and all who know her, know her independence of thought and action, and her loyalty and devotion to our cause.

5/17/10

It has been the uniformly expressed desire that the Treasurer shall be a New York woman who can conduct her work from the Headquarters. This would be a great saving in time, money and annoyance. One bookkeeper could attend to the accounts of the headquarters and the treasurer, and there would be a great saving of correspondence. The New York woman whom I most desired for the position is Mrs. Marcia Townsend, who is a most attractive businesslike woman, and has made a business success here in the city, but her work will not permit her to accept. The second name suggested is Miss Jessie Ashley, President of the New York Collegiate Equal Suffrage League. Miss Ashley is of an old New York family of lawyers, is herself a lawyer, and a trained bookkeeper. She says she has never raised money, nor would she be able to do so in the ordinary ways. This work has not of late years been done by the National Treasurer to any great extent outside of the convention. The thing we have needed for some time is a Finance Committee which the convention voted last year. I think such a committee should be appointed this year. I think Miss Ashley is a woman of strong force of character, and she is said to be level headed and an all round splendid woman. My only objection to her is that her hearing is not very good. I, however, shall vote for her. Other names suggested for Treasurer are Mrs. Tindall and Miss Gillett, both of Washington, D.C. Both are excellent women in their way, but neither of them very desirable on the Board, and especially because they could not come to the Headquarters to do their work. If you have other names to suggest, will you kindly enter them upon the voting slip in the order in which you prefer their election?

The tangle in South Dakota has grown since the letter received in Washington. Many different people have written me, and out of the mass of

5/17/10

conflicting statements, which would have taken the time of a stenographer for a week to copy, Mrs. Dennett and I have sifted out this: Mrs. Tinsley wishes to give up the Chairmanship of the Campaign Committee, and four out of five of the Committee wish her to. They have a Mrs. Sheldon to put in Mrs. Tinsley's place, who is acceptable, and is said to be level-headed and a good worker. Mrs. Sheldon may be. I do not know her, but they are none of them proving that the State contains any such people. They do not want Miss Penfield in the office, as she has stood by Mrs. Tinsley and they are naturally opposed to her.

It is my own opinion that Miss Penfield should go into the field, and that a South Dakota woman should be placed in charge at Headquarters. Not that I do not think that Miss Penfield has done excellent work, but I feel the local people are using it as an excuse for fault finding and blaming the National for undue interference.

Miss Penfield today writes asking if the National Association will pay \$75.00 per month for Mrs. Gilbert's work as newspaper manager. We are now responsible for Miss Penfield's salary of \$90.00 per month, \$12.00 on the headquarters rent, \$75.00 per month for the Secretary of Headquarters, and the deficit on Mr. Aylesworth's two months' work. Are you willing to add the \$75.00 per month for the press worker? I believe that ought to be done, for there should be good press work, but can we raise it? Mrs. Upton thought her plan would bring in \$250.00 per month. If it continues to do so, then we could do it, but personally I am unwilling to run into debt for any campaign expenses further than those for which we are already responsible.

Mrs. Dennett will undoubtedly write you in regard to the changes which are taking place in the office force at headquarters. She is taking

#4 Member of Official Board

5/17/10

hold of the office work in a way which I am sure will gladden the hearts of every member of the Board. I feel such confidence and freedom in what she is doing, and what she will do, that the Headquarters and its management do not at all disturb me. I am greatly relieved on that score.

Will you vote immediately on the enclosed propositions, as our treasurer must take possession of the work very soon; the bank conditions necessitate it.

Faithfully yours,

Anna H. Shaw

NATIONAL AMERICAN WOMAN SUFFRAGE ASSOCIATION

MEMBER OF INTERNATIONAL WOMAN SUFFRAGE ALLIANCE AND OF NATIONAL COUNCIL OF WOMEN

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TELEPHONE 4990 MURRAY HILL



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FRIENDS EQUAL RIGHTS ASSOCIATION.

PRESIDENT, MARY BENTLEY THOMAS, EDNOR, MARYLAND.

THE EQUAL FRANCHISE SOCIETY

PRESIDENT, MRS. MACKAY, 1 MADISON AVENUE, NEW YORK

NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 10, 1910.

Dear Member of the Official Board:

With the knowledge just received from Mrs. Upton, that before turning over the books of the Association to the new Treasurer, she has already collected and disbursed fully half of the pledges made at the Convention in Washington; that there is only a little over \$200.00 in cash to forward to the new Treasurer; with the thought of some of the May salaries still unpaid and some convention expenses still to meet; the obligations in South Dakota and Oklahoma already assumed - with all these things in mind I am impelled to write you the facts that you may each and all take under advisement the very best plan by which to raise money for the expenses of the coming year, as well as to meet the present obligations, and the further obligation which we must assume if we take THE WOMAN'S JOURNAL to publish. Will you please give your best thought to the matter and write Mrs. Bennett immediately?

This, together with another dictated letter, will not be sent away until after I leave the city, but I felt that I must tell you about it.

Faithfully yours,

Anna H. Shaw
by M. D.

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NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 10, 1910.

Dear Member of the Official Board:

A letter has just been received from Mrs. Breeden, chairman of the South Dakota Literature Committee, asking in regard to the donation of literature which we promised to South Dakota some time ago, and I am submitting herewith a vote as to the amount of literature we will send. Some time since it was voted that the President should give literature at her discretion. I am going to take advantage of this vote and send to Mrs. Breeden ten dollars worth of literature awaiting your reply, because the sooner they get it the better, and this amount can be deducted from the sum which you vote.

This I presume will be my last Official Board letter before sailing, as I am here at the headquarters trying to straighten up matters with Mrs. Dennett and Miss Ashley.

I hope all will go well with you during the summer. My heart and thought will be in America, even though my body should be in England.

Please cross out all the figures on the vote except the one for which you wish to vote.

Faithfully yours,

Anna H. Shaw

(COPY)

[June 7, 1910]

ARIZONA EQUAL SUFFRAGE CAMPAIGN COMMITTEE

Prescott, Ariz., May 26, 1910.

Rev. Anna H. Shaw,
New York City.

My dear Miss Shaw:

I have just finished writing to the members of the Statehood Committee, in response to a suggestion from Miss Clay, and asked that a clause granting the women of Arizona the right to vote for members of the Constitutional Convention also upon the constitution itself be inserted in the Enabling Act. I have also written special letters to a number of the senators who are suffragists and to our own delegate asking that they give the matter special attention.

Will you please write to all the senators with whom you have personal acquaintance? It seems to me that if a number of influential ladies will write and ask the senators to do this as a personal favor, it will have a great deal of weight. I wish you would ask Mrs. Belmont and Mrs. Mackey and any other lady of influence to write and request such senators as they have personal influence with to do what they can for us. Miss Clay wrote that the National Officers would help us all they could and we certainly need your help.

Our organization is growing rapidly, and now numbers 2050. Miss Gregg is certainly a treasure.

With best wishes,

Sincerely yours,

Frances W. Munds.

(Mrs. J. L.)

(COPY)

[June 7, 1910]

Sioux Falls, S. D., May 23, 1910.

Miss Anna Howard Shaw,
505 Fifth Avenue,
New York City.

My dear Miss Shaw:

I enclose you a communication received yesterday asking
my vote as a member of the Campaign Committee at large.

My object in sending this letter is that I am impressed
that you may not be cognizant of the vacillating management here.

Cordially

Mrs. Margaret E. Hendricks

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NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 7, 1910.

Dear Member of the Official Board:

Am enclosing a copy of an extract from a letter just received from Miss Gregg. For some time we have been urging her to look for a man whom she thought would be helpful in legislative work, or before the Constitutional Convention, and she has been on the outlook for some time for the right person. You will see from the copy enclosed the kind of a person she has found and what she thinks of him. Will you kindly give Mrs. Dennett your views as to the wisdom of the Arizona Society trying to have this man associated in their legislative work? I say Mrs. Dennett, because she has now taken up all the correspondence with the campaign states, and she can give Miss Gregg your opinion in regard to this matter.

Am also enclosing a copy of a letter received from Mrs. Munds in which she makes a very good suggestion, and I hope that the members of the Board will not only write to their own Congressional Representatives and Senators, but that they will induce as many other people as possible to do so.

Faithfully yours,

Encls.

Anna H. Shaw

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NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 7, 1910.

Dear Member of the Official Board:

At the last Executive Committee meeting held at the
time of the National Convention the following motion was made :

"Miss Thomas moved that the Official Board be authorized
to appoint an advisory committee of not less than eight or more than fifteen
for consultation, and that the Official Board be authorized to make the
necessary appropriations for the meetings." This motion was carried.

In accordance therewith, I consulted with Mrs. Dennett
in regard to the personnel of the committee, and am enclosing herewith a list
of names suggested, together with a vote on same.

Will you kindly mark these names in the order of your
preferences, and if there are any other names which you wish to suggest include
them in your list?

Faithfully yours,

Anna H. Shaw

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NATIONAL HEADQUARTERS, 505 FIFTH AVE. NEW YORK

June 7, 1910.

Dear Member of the Official Board:

Some time since Mrs. McCulloch sent a copy of the contract between Miss Blackwell and the National Association to the different members of the Board and asked for comments or acquiescence in the contract in the form in which she sent it. I have been waiting for the replies of the different members of the Board before signing the contract, or doing anything with it myself, except to send to Mrs. McCulloch certain changes which I felt were desirable. I am not willing to sign the contract without the written statement of the concurrence of the Board. I have just received a copy of the contract with the changes which I suggested, and I suppose a copy has been sent to the different members.

I will now ask you to vote upon the acceptance or rejection of this contract, and to send your vote to Mrs. McCulloch, who will sign the contract if the majority of the Board agrees to it, as there will not be time for me to receive your replies before I sail for Europe on Saturday.

Faithfully yours,

Anna H. Shaw

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NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 7, 1910.

Dear Member of the Official Board:

By a vote of the Business Committee it was decided that in printing the new stationery the Official Board should decide what should be placed upon it, so I am sending for your vote in this matter.

The only change, except that of names of new officers which I would suggest is, that between the Friends Equal Rights Association and the Equal Franchise Society the words "Affiliated Society" should be placed, as the College Equal Suffrage League and the Friends Equal Rights Association are auxiliary societies, but the Equal Franchise Society is an affiliated society, according to Section 7 of the National Constitution. We should also strike off the words "Headquarters Secretary," as there is no headquarters secretary under the present conditions.

I certainly trust that none of the names of affiliated societies will be removed, for the more names we have on our paper and the greater number of societies which are affiliated with us the better showing have we with the outside world. I think the National official paper, of which the enclosed letter is a sample, is as neat and nice a looking heading as I have ever seen on any association's paper.

Will you kindly send your vote upon this matter to Mrs. Dennett, because she will need to have new paper printed immediately, and will each member of the Board kindly state to Mrs. Dennett how much paper she wishes for herself in order that Mrs. Dennett may forward it when the new paper is prepared.

Faithfully yours,

Anna H. Shaw

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NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 7, 1910.

Dear Member of the Official Board:

I am going to state frankly my position in regard to the contract between Miss Blackwell and the National Association. I am unalterably opposed to accepting it in its present form, because it seems to me that it is a most unbusinesslike proposition. If the National Association takes the Woman's Journal and makes a special effort to build it up, employing a business manager, maintaining headquarters and a secretary for the editor, and assuming all the liabilities of the paper, the paper should belong to the Association; and if in its present form it has a money value, the National Association should pay the present owners the amount and then have absolute control of the paper, paying the editor in chief a salary that would be agreed upon. I am especially opposed to our binding ourselves to always publish the paper in Boston, as the time might come when it would be both absolutely impossible and undesirable to do so. Nor do I feel that the National Association should pay, if Miss Blackwell takes the paper back, anything to Miss Blackwell over and above the value of the paper at the present time. Whatever development the paper may have will of course come through the efforts of those who are employed by the National Association.

In making these statements I do not wish to be understood as having the least bit of doubt of the integrity and the intention of Miss Blackwell to leave the paper in the hands of the National Association, even if it should

6/7/10

prosper. It is simply that I do not think, as National Officers, we have a right to bind the Association to what looks to me like the payment of a large sum of money for a paper which is not our own, over whose expenses we have no control, and which must be published away from the National Headquarters, and which may at any time, with a limited number of months' notice, be taken away from us. If the National Association could take over the paper and have the absolute possession of it, it would be an altogether different matter. It looks to me as if we were undertaking, at least with the salaries of a business manager and a secretary for the headquarters, and publishing the paper, a deficit of not less than five or six thousand dollars, and the question is, where is the money to come from to pay all these bills, since the amount of money pledged at the National convention is not half enough to carry on the regular work of the National Association, and we have all the campaigns on hand, and the amount of money to spend for them, for which we are now in debt more than two thousand dollars. I think this proposition should have been submitted to a committee made up partly of newspaper editors and journalists who should have digested the whole matter and prepared a contract to bring before the National convention. I think Miss Blackwell is making this offer in entirely good faith, and with the hope of not only increasing the circulation of the paper and maintaining it, but in the hope of being of great service through it to the National Association, and I have no doubt she will be. The only question to my mind is the unbusinesslike character of the contract.

Will you kindly send your comments upon the contract and your vote to Mrs. McCulloch as soon as possible in order that Mrs. Harper may understand that there will be no further issue of Progress after June if the contract is agreed upon by a majority of the Board and Miss Blackwell. I cannot urge too strongly your immediate reply, as Miss Ryan, the young woman whom we are to engage as business manager, is unemployed and waiting for an answer.

Faithfully yours,

Anna H. Shatt

(COPY)

[June 7, 1910]

Arizona, May 31, 1910.

My dear Miss Shaw

"Now here is another asset that I am counting on: A newspaper man of large experience and a conscience came out here to get an experience in the broadminded West. He thought he would be free from the exactions and self-repression of newspaperdom in the East. He tried two of the leading dailies only to find the "beast" exists in the West as well. He resigned both positions and is now starting a weekly paper of his own. It is to be edited with special reference to the demands to be made of the Constitutional Convention, and is to stand particularly for three things in the Constitution - Woman Suffrage, Prohibition, and Initiative and Referendum and Recall. And Mr. and Mrs. Blighton are such bright pushing people, and there seems to be such a good field for just such a paper that I believe it will become a power.

"You have frequently asked me to be on the lookout for a man who would be valuable to us in our legislative work. I believe this Mr. Blighton is our man. He is a very magnetic man, and seems blessed with an extraordinary amount of common sense, and his wife is just as able and as charming as he. So I am adding them to our resources."

Laura Gregg.

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PRESIDENT, MARY BENTLEY THOMAS, EDNOR, MARYLAND

THE EQUAL FRANCHISE SOCIETY

PRESIDENT, MRS. MACKAY, 1 MADISON AVENUE, NEW YORK

NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 4, 1910.

Miss Laura Clay,
189 North Mill Street,
Lexington, Ky.

My dear Miss Clay:

As Miss Blackwell in casting her vote agreed with you that she would like to have Mrs. McCulloch for 1st Vice President and Miss Gordon for Second, and as Mrs. Dennett was perfectly willing to vote either way, and I was willing and glad to vote for Mrs. McCulloch as 1st Vice President and Miss Gordon as Second, I thought it was best to do it up all up at once so as to have the matter settled. Therefore I telegraphed Mrs. McCulloch that there were enough votes to elect her 1st Vice President if she would resign the 2nd Vice Presidency. This she was willing to do, but she voted for Mrs. Caroline Bartlett Crane for 2nd Vice President, not I think that she had anything against Miss Gordon, only she had an idea that it was better to have upon the Board some woman who is in touch with the public upon some other line of reform than suffrage. Personally I have no objection whatever to Mrs. Crane, for she and I are old friends and have known each other for many years, but Mrs. Crane's interest is first something else, and afterwards, suffrage. She is interested in cleaning up cities, in making play grounds, and doing things of that sort, all of which have made her popular with certain classes of people, and she does have quite a bit of influence. But she will deliver a lecture upon cleaning up cities, the duty of women to work for clean streets and play grounds, and all kinds of things, and make a magnificent speech of an hour, but never hint at woman suffrage or that the ballot is a necessary requisite to all of these things which women desire. She does not feel the importance of the ballot as I think a woman should feel who is a member of our Official Board, and that is my only objection to her as a member of it. I think what we need on our Board is women who are suffragists first, and something else afterwards, rather than something else first and suffragists afterwards, and that is the reason I was not willing to vote for Mrs. Crane instead of Miss Gordon. When we are having so many new people upon the Board as we are this year, we need as far as possible, to have those who understand our work and have been associated with it for some time, and I know of no one who under the circumstances could be of more service to us than Miss Gordon. Then Miss Gordon meets one of the objections which you raised against having the treasurer in New York City, and that is, that we should have other financial centers in order to interest different groups of women. Miss Gordon is Chairman of the Susan B. Anthony fund, and her first business this year is to raise that fund. That makes a financial center in different parts of the country and answers that argument of yours which claimed an advantage to Miss Gordon as

#2 Miss Laura Clay

6/4/10

treasurer in New Orleans . . Then I think as Vice President, Miss Gordon would have the authority of the Association back of her in raising the fund in a way in which she cannot have it if she is not a National officer, and it will be a great help to her.

I hope we will be able early in September to have an Official Board meeting before the work of the fall is begun. We really need it with so many new officers, and I trust if you can plan to meet with the Official Board in September you will do so.

Faithfully yours,

Anna H. Shaw

NATIONAL AMERICAN WOMAN SUFFRAGE ASSOCIATION

MEMBER OF INTERNATIONAL WOMAN SUFFRAGE ALLIANCE AND OF NATIONAL COUNCIL OF WOMEN

PRESIDENT, ANNA HOWARD SHAW, MOYLAN, PA.

1ST VICE-PRESIDENT, RACHEL FOSTER AVERY,
SWARTHMORE, PA.

2ND VICE-PRESIDENT, FLORENCE KELLEY,
105 EAST 22ND STREET, NEW YORK

CORRESPONDING SECRETARY, FRANCES SQUIRE POTTER,
505 FIFTH AVENUE, NEW YORK

RECORDING SECRETARY, ELLA S. STEWART,
5464 JEFFERSON AVENUE, CHICAGO, ILL.

TELEPHONE 4990 MURRAY HILL



TREASURER, HARRIET TAYLOR UPTON,
WARREN, OHIO.

AUDITORS { LAURA CLAY, 189 NORTH MILL STREET,
LEXINGTON, KY.

{ ALICE STONE BLACKWELL,
6 BEACON STREET, BOSTON, MASS.

CHAIRMAN PRESS COMMITTEE, IDA HUSTED HARPER,
505 FIFTH AVENUE, NEW YORK CITY

HEADQUARTERS SECRETARY, MARY GRAY PECK

AUXILIARIES

COLLEGE EQUAL SUFFRAGE LEAGUE,
PRESIDENT, MISS M. CAREY THOMAS, BRYN MAWR, PA.

FRIENDS EQUAL RIGHTS ASSOCIATION,
PRESIDENT, MARY BENTLEY THOMAS, EDNOR, MARYLAND

THE EQUAL FRANCHISE SOCIETY,
PRESIDENT, MRS. MACKAY, 1 MADISON AVENUE, NEW YORK

NATIONAL HEADQUARTERS 505 FIFTH AVE. NEW YORK

June 4, 1910.

Dear Member of the Official Board:

There has been more delay in securing the election of members of the Board to fill the vacancies than might seem necessary. This was due to one or two complications for which no one was wholly responsible, but at last these have straightened out.

The first vote cast for 1st Vice President was four for Miss Gordon and two for Caroline Bartlett Crane. Two of those voting for Miss Gordon desired her upon the Board, but wanted to comply with her wish that she might be 2nd Vice President and Mrs. McCulloch First. The other two who voted for Miss Gordon as 1st Vice President were perfectly willing to cast their votes in that way, and cast them for her for 2nd Vice President, provided Mrs. McCulloch would be willing to resign the 2nd Vice Presidency and accept the First. On receiving a telegram from Mrs. McCulloch announcing her willingness to resign the 2nd Vice Presidency and stand for First in accordance with the vote of the two members, the other two immediately changed their votes, and I then telegraphed Miss Gordon her election as 2nd Vice President, and wrote Mrs. McCulloch of hers as First. Since then another vote has come in for Mrs. McCulloch as 1st Vice President, giving her five out of the six possible votes, the sixth one being her own, so that Mrs. McCulloch was practically unanimously elected 1st Vice President.

6/4/10

On the first ballot for Treasurer there were two votes for Miss Ashley; two for Miss Mills, with Miss Ashley as second choice provided Miss Mills would not stand; one for Mrs. Stewart, and one for Miss Gillett.

Mrs. Dennett wrote Miss Mills asking if she would accept the office as Treasurer, in which case the two votes cast for Miss Ashley would have been changed to Miss Mills, but Miss Mills positively declined, as the work of the treasurer was not at all congenial to her. After Miss Mills declined, it then left four votes for Miss Ashley. Then came the vote for Mrs. McCulloch as 1st Vice President, and the result of the entire vote stands:

For 1st Vice President	Mrs. Catherine Waugh McCulloch	5 votes
" 2nd "	Miss Kate M. Gordon	4 "
" " "	Mrs. Caroline Bartlett Crane	2 "
For Treasurer	Miss Jessie Ashley	5 "
" "	Mrs. Ella S. Stewart	1 "

I am very glad to have the matter settled before leaving home, and feel great confidence in Mrs. Dennett's management of the Headquarters and the correspondence which comes there, and in Mrs. McCulloch as acting President, if it is necessary, for any immediate questions to be solved during my absence.

Letters will always reach me addressed in care of "American Express Company, 5 & 6 Haymarket, London, S.W. "

Faithfully yours,

Anna H. Shaw

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TELEPHONE 4990 MURRAY HILL



NATIONAL HEADQUARTERS, 505 FIFTH AVE., NEW YORK

August 15th 1910

Dear Member of the Official Board

I was greatly disappointed to learn that the Official Minutes had not been printed, and the reason for it was not that they had not been prepared, but that they were waiting because the appropriation voted by the Official Board for publishing was not sufficient to cover the expenses. Upon inquiry, I learned that the appropriation was exactly what it has been in the past, when the Minutes were published in a small town and when the volume of work was nothing like as large as it has been in the Minutes of this year. Mrs. Dennett has already cut down various reports until there is very little left more than is necessary, and still the Minutes are twenty pages longer than in previous years, while the expense of printing is much greater. I do not consider that it is within the province of the Business Committee not to print the National Minutes, or to appropriate a sum so small that it is impossible for them to be printed. Publishing the National Minutes is one of the regular parts of our work, and it is the business of the Official Board to appropriate a sufficient sum in order to have it done. The lowest estimate made is \$325; the appropriation made was \$200.

I ask you now to reply immediately, giving your vote for a sufficient sum of money to cover the expense of printing the Minutes, in order that they may be done at once, so as to be of some value to the State Associations when they begin their Fall work.

Faithfully

Anna H. Shaw

AHS/B

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TELEPHONE 4990 MURRAY HILL



NATIONAL HEADQUARTERS, 505 FIFTH AVE., NEW YORK

August 15th 1910

Dear Member of the Official Board

I am enclosing a copy of a statement made by Miss Bayne of Seattle, Wash. She has come east to try to raise money to assist in the campaign in Washington, and for four hours laid the case before me last Friday. I thought it was much better to have her dictate a statement so that you could get her exact ideas than it would be for me to try to interpret what she said to me.

I would like to say personally, that I was very much impressed by Miss Bayne, because she did not seem to think that the people who did not belong to her Society were not doing anything, and was willing to give everybody due credit. She was simply, to my mind, over-enthusiastic in her belief that the amendment would carry. However, if it were possible, I should be glad to assist Washington in any way we could; but after having spent Saturday afternoon with Miss Ashley, going over the financial conditions of our treasury, I do not see how it is possible for us to take on another dollar of responsibility. However, I shall enclose in this letter a vote,- first, in regard to helping the state of Washington, and second, in regard to further assistance to the state of South Dakota.

As Mrs. McCulloch has doubtless informed you, there is dissatisfaction with a certain group with Miss Penfield, and the statement is made by the Secretary that it was voted to have her withdraw from the state, and a most curt and almost unpar-donable letter was sent to Miss Penfield by the Secretary, dismissing her immediately upon the spot. Of course, the South Dakota people had no right to dismiss Miss Penfield, as she is employed by the National Association, and all correspondence in regard to that should have been conducted through the National Association. The action of their Official

Official Board, --- #2.

Aug 15/1903

Board should have been sent to us, and we should have decided what should be done with Miss Penfield. To my mind, in the face of what has been done, there are but two things for us to decide upon. One is to leave Miss Penfield in the Black Hills, where they seem to want her according to Mrs. Johnson's letter, and let her work there until the close of the campaign, or else to immediately send her to Arizona. If Miss Penfield is withdrawn from the state, I am most emphatically opposed to the National sending anyone in her place.

You have all doubtless received Mrs. McCulloch's letter in regard to Mrs. Evald to speak to the Scandinavians in South Dakota, and she says she would probably want a salary of \$200 a month. Mrs. Evald, as far as I know, has never done any Suffrage work, and we are only paying such experienced workers as Miss Gregg \$150 a month and expenses. It seems to me that \$200 a month for a new organizer in a campaign is an exorbitant price; but even if it were not, we have not the \$200 to give. I shall enclose a vote asking your wishes in regard to the engagement of Mrs. Evald or of anyone else to take Miss Penfield's place, provided she is withdrawn from the state. If I had the least hope that we would carry South Dakota I would not object, even in the face of their outrageous conduct, to give them every help possible, but it seems to me that is an absolute impossibility, and it is the fault of the South Dakota women that it is so. If we vote to employ someone in place of Miss Penfield, we must remember that we have engaged Miss Penfield for the year and must keep her anyhow and pay her salary; and if we vote for added expenses, will those who vote for it, kindly suggest how the money is to be raised, or where we are to get it to pay the bills?

I am glad to be at home and at work again, and I haven't felt as well for many years.

Faithfully

Anna H. Shaw

AHS/B

Enclosures

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TELEPHONE 4990 MURRAY HILL



NATIONAL HEADQUARTERS, 505 FIFTH AVE., NEW YORK

August 16th 1910

Dear Member of the Official Board

It seems to be the unanimous opinion that it is very important to appoint a Finance Committee at the earliest possible moment, and certainly the condition of our treasury demand that something shall be done. In discussing the matter today, we have decided that it would be well to have the members of the Finance Committee in different sections of the country, with two or more in New York City who could meet and consult with Miss Ashley, and Mrs. Dennett and I agree that it would be better to let the members of the Official Board from each section of the country name the person they think would be best suited for this particular and important work. Therefore, I am going to ask if Miss Clay and Miss Gordon will not consult and name a woman from the South; Mrs. McCulloch and Mrs. Stewart for the North-west; Miss Blackwell and Mrs. Page for the East, and Mrs. Dennett, Miss Ashley and I would like to suggest Mrs. Belmont and Mrs. Townsend from New York City for the central East.

Will you send your replies as soon as possible, in order that we may appoint the Committee and have everything ready to start money raising as early as possible in September?

Faithfully

Anna H. Shaw

AHS/B

xxxxxxxxx Richmond, Kentucky.

Aug. 16th, 1910.

My dear Miss Shaw,

I am glad to welcome you home again, and to hear that you feel well and refreshed.

I am pleased with the report of Miss Bayne; but I do not see how we are to help, and therefore I shall not vote to do so. Of course, if we should come into some money I shall be glad to reconsider.

If there are any of the S. Dakota women who wish to keep Miss Penfield I desire that she shall be kept in the Black Hills, as I think a great deal of money which could be better expended is spent in travelling from place to place. But if it is voted to take her out of S. Dakota I think it a great deal better to send her to Oklahoma than to Arizona. Why should she go to Arizona? Their Constitutional Convention delegates are to be elected early in September and the Convention sits sixty days afterwards. What would she do there? I trust we would not let her try to work in the Convention. And by this time Miss Gregg must have gone nearly all over the territory organizing. There are only 200,000 people in Arizona, and more than a million and a half in Oklahoma. Mrs. Biggers would be most overjoyed to have her in Oklahoma, where they still think there may be a special election in Sept. or October. Mrs. Biggers writes me she has written to Mrs. Dennett and Mrs. McCulloch asking to have Miss Penfield. She wrote to them because she does not know of your return yet. Miss Penfield may not like to go to Oklahoma in the warm weather; but if she is willing to go, and she is not retained

2.

in S.Dakota, I do hope she may be sent to Oklahoma. If she is sent, I will contribute \$100.00 towards the expense; for I have partly led Mrs. Biggers to think that I might come out to help them; but the heat affects me so much that I believe I shall not be able to do so; and besides, it would cause me more than a hundred dollars' loss in my business to leave home in the summer or fall. I should be glad to get off with a substitute, and I think Miss Penfield is an effective speaker. Let me hear what you think about this.

I shall be very sorry not to employ Miss Chase if she is able to work. I thought she might do acceptable work in S.Dakota. But you may have means of knowing more about her health than I do.

If we vote to pay the expenses of those English girls I think they had far better go to S.Dakota than to Oklahoma, for it is too hot for English people till after September. Would they want them in Washington or Oregon I would not vote to send them any where where the home women did not ask for them.

I am trying to answer all your questions on the voting slips.

Please let Miss Gordon select the member of the Finance Committee for the South without consulting with me, for I positively have no one to suggest. In as large a city as New Orleans she might know some one.

I am willing that the nominations of the others shall stand.

Very sincerely yours,

P.S. Mrs. McCulloch asked to answer to you about the Resolutions Com. I have no nomination to make.

RETURNED VOTES SENT OUT FROM THE PRESIDENT'S OFFICE.

August 15, 1910.

- 1: To increase the appropriation for publishing minutes, to \$325.00,
Yes! - Shaw, Dennett, Ashley, Stewart, Clay.
No! - McCulloch. Not voting, Blackwell, Gordon.
- 2: In favor of sending financial assistance to Mrs. Hill of Washington,
on condition that money is provided especially for that purpose,
Yes. - Shaw, Clay, Gordon, Dennett, Ashley, Blackwell.
On condition that the \$1000. bequest of Mary Anthony, of which
Shaw, Upton and McCulloch are trustees is placed in the Treasury, in which
case, \$300.00, - McCulloch.
\$50.00 worth of literature, Ella S. Stewart.
- 3: In regard to withdrawing Miss Penfield from South Dakota,
Yes. - Shaw, Dennett, Ashley, Blackwell, Gordon.
To remain in the Black Hills, McCulloch, Stewart, Clay, on condition
that they want her.
- 4: On employing some one in the place of Miss Penfield, in South Dakota,
if she is withdrawn, - No! Shaw, Dennett, Ashley, McCulloch, Stewart,
Blackwell, Gordon.
No one but Miss Chase, Clay. Mrs. Stewart votes to keep Aylesworth
longer if he is liked.
- 5: On the employment of Mrs. Ewald; her work in South Dakota,
No! Shaw, Dennett, Ashley, Blackwell, Gordon.
Yes! Stewart; "If we can get her for \$100. and expenses for one month" McCulloch.

RETURNED VOTES SENT OUT FROM THE PRESIDENT'S OFFICE.

August 16, 1910.

- 1: On authorizing Mrs. Dennett to publish "Eminent Opinions",,
Yes! Shaw, Dennett, Ashley, Blackwell, Stewart, Clay, Gordon.
No! McCulloch- "Wait until Mrs. Hartshorn has time to revise or let her get
bids; New York Prices are higher for printing".
- 2: In regard to size of editions,-
Small - Dennett, Stewart, Clay, Gordon;
Large, Shaw, Ashley, Middle size, Blackwell.
- 3: In regard to employing the English Girls.
Yes.- Shaw, Dennett, Ashley, Blackwell, Gordon.
Do not see how we can in view of condition of Treasury, Clay, Stewart.
No. They do not understand our condition as well as native born American women,
McCulloch.
- 4: To which State shall they be sent?
Oklahoma,- Shaw, Dennett, Ashley; So. Dak., Washington, or Oregon, until October,
after that, Oklahoma,- Clay. Washington, Gordon.
"Find out which one wants them"? Blackwell, "In each case the States must
first be consulted".

RETURNED VOTES SENT OUT FROM PRESIDENT'S OFFICE ,
August 16th, 1910, Continued.

- 5: "What reply shall I make to Miss Chase?"
Regret that we cannot use her just now- Shaw, Dennett, Ashley, Stewart,
"Ask her if she is able for Field Work?" Blackwell.
"I think we should retain our hold upon Miss Chase, if she is able to work
let her go to South Dakota" Clay.
"Employ her for so much per day, for the days she is able to work" McCulloch.

RETURNED VOTES SENT OUT FROM THE PRESIDENT'S OFFICE
August 25, 1910.

- 1: Vote on Miss Blackwell's nominees for contributing Editors of Woman's
Journal, Harter, Crane, Johnston, Deering, Meredith, Unanimous. Yes!
2: Yes. In favor of adding their names to the list, - Unanimous.
(provided we do not give too much space to contributing Editors).
3: Yes! On adding the names of Julia Ward Howe, and Dorothy Dix, Unanimous.
4: Giving authority to the corresponding Secretary to publish the "Popular
Leaflets",
Yes. Shaw, Dennett, Ashley, Blackwell, Clay, Stewart.
"Let the literature committee attend to this" McCulloch.
5: To keep the address of the National Headquarters on the first page of
The Woman's Journal, Yes! Unanimous.

RETURNED VOTES SENT OUT FROM THE PRESIDENT'S OFFICE
August 27, 1910.

- 1: In regard to borrowing money for campaign purposes, -
No! Shaw, Dennett, Ashley, Blackwell, Stewart, Clay, McCulloch, Gordon
Gordon not heard from.

I am mighty glad for the fairway
aid which you offer.

Mrs Gordon wanted me to get Mrs
Belmont to renew her offer of
last winter if Mrs Gordon would
go to Ok. but Mrs B. is touring
somewhere in France and I can
not reach her. But Lucy and I
have agreed to pay Mrs G.'s expenses
to Ok. and while they have some
of Miss Mary Aethan's money
if Mrs B. does not. So I presume
Mrs G. will go and I hope soon.
If Mrs Boyer has Mrs Gordon
and Miss Prufeld, that will
be a great help. Still I know they
will be very sorry not to have
you.

I have agreed to speak at the Ill. Sunday
Convention Nov 11th set that time so that
I could take it on my way back if
I should be in the campaign.

Hope all is going well with you.
Please remember me with kind re-
gards to Mrs Clap, and Bennett.
Lillian May Bennett & Son

My dear Miss Clap,

I have received your two
letters in one of which you
kindly offered to contribute
\$100⁰⁰ toward Miss Prufeld's
expenses if she went to Ok.

The other you offered \$100⁰⁰ toward
the expenses of the Young Eng-
lish girl.

I took it to mean that you
would contribute \$100⁰⁰ to-
ward assisting Ok.

In the enclosed official
Board letter you will see the
nature of the telegram I sent
Miss Prufeld.

I had a day or two before re-
ceived a very urgent letter
from Mrs Boyer and Mrs
Boggs asking for Miss Pru-
feld so that I know they

Aug 25, 1910

I met such a lot of splendid English women on the
ship coming home.

want her, and want her very much. I therefore knowing she went there she would gladden the hearts of two sets of women, the South Dakota people who officially at least did not want her, and the Ok. Officials who did.

Personally I hope she has gone to Oklahoma but I have not heard from her yet. If she goes may we depend upon her \$100⁰⁰ toward her expenses or do you prefer to use it toward that of the young English girls?

I do wish we could use them would you think it meet to send them to So. Dak. or Washington which. They prefer Washington I feel the distance and expenses

too great.

I do hope the fate will be to use them. The So. Dak. are clamoring for me but I feel it is wiser for me not to go there. No matter what I do or do not do. I am sure it would all be meaning and I do not feel as if I had the courage to go into a state where by their own unmiadom and jealousy they have lost their chance of success and take the blame, at least of a defeat.

The one state I would feel the most like helping is Ok. not that I feel there is the least shadow of a hope that we will win but because I feel the women there have done their level best to win. I do not feel however that it is my duty to go.

I may go for a short trip in So. Dak. but I feel I am needed more in our national work in other places.

Richmond, Ky.

Aug. 29th, 1910.

My Dear Miss Shaw,

I received some days ago a letter from Miss Gordon, in which she advised borrowing money for our present pressing needs in the campaigns; and requesting me to write to you in favor of doing so. If I could have seen my way clear to advising this I would have written; but I cannot. I heartily wish we did have the money; but I believe borrowing would plunge us into difficulties which it would be very hard for us to bear up under. We declined to help Washington months ago, because there were factions there, and even now we would have to help three factions or arouse jealousies which would injure the cause. I am in hopes that Miss Bayne, having gone East for the purpose of raising money, may be able to raise all that is absolutely necessary. If she cannot, I see no prospect of our doing so when the spur of hope is taken from our sympathizers. I feel that we notified them long enough ago to free ourselves of responsibility for further aid. The same way with Oregon, which it now turns out, has an amendment which is not inconsistent with the policy of the National. South Dakota has had both help and the time to do more for itself. Arizona was told from the start that our help there would be limited, and the Arizona suffragists went on courageously with what was promised. The same in Oklahoma. Now as we have been plain-spoken, and have fulfilled

all that we promised I think our responsibility as representatives of the N.A.W.S.A. has been met, and as we have had two conventions in which to present to our constituency the issues before us, and our appeals have not been productive of more financial help than what we have given, our official duty requires no extraordinary and dangerous effort to get more money. At best, I believe it would be a most temporary relief, for I suppose that campaigns will become more and more frequent now each year. If we do not force the suffragists to understand the gravity of a campaign and the need of large sums of money we shall always be solicited for more than we can provide. If we lose these present campaigns for lack of funds we shall only be doing what has been done all along the line in opportunities lost for lack of means to improve them. Debt would only discourage the Association; and in my judgment would re-act badly in the future. I believe that even with all that is at stake we ought not to be hurried into a dangerous financial position; but late as it is, let us rather struggle along within our means, giving when we can, and when we cannot, leaving the good cause to make its own appeal. In short, I am terribly afraid of debt; and I do not know where we could borrow so large ~~xx~~ a sum of money on any security that a non-monied corporation like ours could offer.

I shall be very much interested in hearing the opinions of the other members of the Board on this very important question.

I have sent my hundred dollars for Miss Penfield's expenses in Oklahoma to Miss Ashley today.

Very sincerely yours,

Richmond, Ky.

Aug²28th, 1910²

My dear Miss Shaw,

I am in receipt of yours of the 25th inst., and am rejoiced that Miss Penfield is to go to Oklahoma if not retained in S.Dakota. I shall try to send Miss Ashley the hundred dollars I promised tomorrow. I intended you to understand that I would contribute another hundred for the English girls in Oklahoma, if Mrs. Biggers wants them. The social notions there, where negroes are as inferior as in any other Southern state, and Indians are at the top of the ladder, are so confusing to any not to the manner born that I would not on any account take the responsibility of sending foreigners to the state. I am not so much afraid of sending them to S.Dakota, if the women there want them. I believe that would be the safest field for them. Washington would be good, also; but in our present great lack of funds I do not advise that we should at this late date undertake to assist in any other campaigns, or in that campaign.

If the Oklahoma campaign needs it. I shall probably contribute that other hundred dollars whether the English girls go or not².. I hope both Miss Penfield and Miss Gordon will go and remain through the campaign. If we can get them I shall probably feel that I had better stay at home and try to earn the money for expenses rather than go myself. I suffer much from heat and shall not think of

going even in September, unless the dearth of speakers cannot be supplied otherwise.

We are very desirous of having you speak two evenings at our Ky. E.R.A. annual convention, and our Executive Committee has been waiting to see what dates we could get from you in November to decide the dates of our convention. If you go to Illinois I hope you can give us dates between election day, which is the 8th, and Thanksgiving. We are to have the convention in Covington, in November; and have been waiting till your return home to decide on the days.

I would prefer Tuesday and Wednesday, the 15th & 16th; but think we could do with the 9th and 10th, and perhaps with Monday and Tuesday, the 14th and 15th. As we do not have a great many delegates from a distance, perhaps the Covington people would rather have Monday evening rather than Wednesday, which is the usual prayer meeting night. Our convention could be on Tuesday and Wednesday.

I really have no choice of any of these days, and would have to consult the Covington workers after hearing from you; so if time is an object with you, please write to Mrs. Mary E. Giltner, 1554 Madison Avenue, Covington, Ky. either at the same time as to me, or, in preference to me, if you can give us any of these dates. If you sent her this sheet of my letter she would understand the situation.

Very sincerely yours,

189 NORTH MILL STREET, LEXINGTON.
Superintendent of Franchise Department: MISS LAURA CLAY.
WOMAN'S BALLOT FOR THE KING'S BUSINESS.
Franchise Department Motto:

Time of Prayer—Noontide
Methods—Preventive, Educational, Evangelistic, Social and Legal
Watchwords—Agitate, Educate, Organize
Badge—A Knot of White Ribbon

Woman's Christian Temperance Union

...Kentucky...

National Motto: For God and Home and Native Land

State Motto: Standing, Having Done All Stand

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Paintsville.
President:
MRS. FRANCES E. BEAUCHAMP.
Lexington.

August 25, 1910.

Dear Member of the Official Board,

The vote in regard to withdrawing Miss Penfield from South Dakota resulted in a tie. Mrs. Dennett, Miss Blackwell, Miss Ashley and I voted for withdrawal; misses Clay and Gordon, Mrs. McCulloch and Stewart to remain in the Black Hills; but, Mrs. Stewart and Miss Gordon added the provision to their votes "if the South Dakota women want her". At the same time there came a letter from Miss Penfield in which she stated that "Mrs. Sheldon has advised me that the Executive Board does not authorize any further work or expense for me". Miss Penfield adds "It would not be possible for me to have effective support here in the Black Hills, as the meeting at Pierre has placed the dissatisfied members in absolute control, and they are intensely opposed to me". She also adds; "Mrs. McCulloch writes that Mrs. Johnson writes that I can do effective work around Deadwood, but it would be very unwise for me to do any work there or any other place in the state unless authorized by the Executive Board at Sioux Falls". This is in accord with the vote of our Association that the National shall not send workers into a state without the sanction of State authority. Miss Penfield said that if no word from the National Board reached her by the 27th she would start for Sioux Falls, stopping ~~xxx~~ at Pierre and Huron en route.

Since there was a tie vote, and since Mrs. Stewart and Miss Gordon added to their votes "if the South Dakota women want her" and as the Executive Committee of the state voted that they would not pay her expenses and would not authorize her work, Mrs. Johnson being the only one who requested the Black Hills work, and as Miss Penfield herself is opposed to it, and since it would take many days to take another vote and get word to Miss Penfield, and we are under obligations to pay her whether she works or not, and Mrs. Biggers and Mrs. Boyer have both written urging us to send her to Oklahoma, I sent the following telegram to Miss Penfield on Tuesday last; "Remain in Black Hills if practicable, if not report to Mrs. Boyer Oklahoma City." I trust the Board will approve.

The vote in regard to publishing Eminent opinions is seven for and one against and they are now in the press.

A suggestion has come from Miss Blackwell, whose experience in corresponding with Mrs. Hartshorne is similar to that of Mrs. Dennett. It is this; "that the official Board authorize the Corresponding Secretary, that whenever our stock of leaflets or tracts for which there is a considerable demand gets low, that she shall reprint them as a matter of course. We simply must keep up our supply of literature," and I am therefore submitting a vote on the question.

Miss ~~Clay~~ has generously offered to contribute \$100 toward the expenses of the young English women workers going to Oklahoma. Mrs. ~~Clay~~ McCulloch votes "No" to their going because English conditions differ from ours. The report comes from Massachusetts that these girls are doing excellent work there, and I have written

Mrs. Fitzgerald asking if she thinks their work would be helpful in any of the campaign states. Since Mrs. McCulloch in her auto trips, and in suffrage plays is copying these English methods, and they are found helpful in other states, we should not assume that the people who gave us the ideas are not themselves fitted for our work.

There are five votes against employing Mrs. Ewald in South Dakota.

Mrs. McCulloch asks that in case the National voted to employ Mrs. Ewald, the pledge for Illinois, and Mrs. Stewart's personal pledge at Washington be used for that purpose. It seems to me that since the official Board based its expenditures for the year upon

the subscriptions at Washington, and since these subscriptions have already been apportioned, they cannot be re-appropriated.

Mrs. McCulloch also suggested using \$300 of the \$1000 of which she, Mrs. Upton and I are the trustees, of the Estate of Mary S. Anthony, for a subscription for the work in Washington. Again you will remember that at an official Board meeting in Washington, it was voted to borrow that \$1000. for the Oklahoma campaign, and if the Amendment carries it is not to be returned,, but if the Amendment does not carry it is to be repaid without interest, by the National Association. That \$1000. has been sent to the Oklahoma campaign as part of the \$2000 promised to that State.

My attention has been frequently called to the fact that neither the names of the official Board, nor the address of the National Headquarters is published in the National organ. I submit a vote on this point.

Faithfully,

Samuel H. Shaw

NATIONAL AMERICAN WOMAN SUFFRAGE ASSOCIATION

MEMBER OF INTERNATIONAL WOMAN SUFFRAGE ALLIANCE AND OF NATIONAL COUNCIL OF WOMEN

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TELEPHONE 4990 MURRAY HILL



NATIONAL HEADQUARTERS, 505 FIFTH AVE., NEW YORK

August 16th 1910

Dear Member of the Official Board

There are several important points which I must bring to your attention today, and particularly the one in connection with the literature. Immediately on arriving at Headquarters after the National Convention, Mrs. Dennett began a correspondence with Mrs. Hartshorn, the Chairman of the Literature Committee, in which she asked many questions which needed to be answered promptly in order that the Headquarters might be able to supply the continual demand for literature. On receiving no reply from Mrs. Hartshorn, Mrs. Dennett wrote her again, and on May 12th among other things, asked for decisions about a new edition of Political Equality leaflets and also a new edition of Eminent Opinions which was practically exhausted, and the editing of the same to bring it up to date. As the stock was low and the demand for this particular pamphlet steady, Mrs. Dennett made an especial point of urging upon Mrs. Hartshorn the importance of an immediate reply. No answer came until June 11th, and then no decision about Eminent Opinions. Mrs. Hartshorn reported illness in her family as the cause for the delay, and agreed to consult other members of the Committee about editing Eminent Opinions immediately. It is now August 16th and no answer has yet come. Several large orders for leaflets are in and there is not a single leaflet of this sort in stock. On June 17th, Mrs. Dennett urged Mrs. Hartshorn to make a schedule of her plan for new scientific series of literature, as Mrs. Hartshorn had asked that an appropriation be set aside for publishing this special series, and no reply has yet come from Mrs. Hartshorn.

The work of the Literature department of the Headquarters is greatly hampered, and soon it will be absolutely impossible for us to fill any orders unless we secure the necessary material and the authority to republish old leaflets. Mrs. Dennett is very anxious to know what she shall do, as several large orders have come in within the last day or two. If Mrs. Dennett is to be hampered in this way, it will be absolutely im-

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Official Board, --- #2.

possible for us to conduct a Literature Department at Headquarters, and I have advised Mrs. Dennett not to wait any longer for a reply from Mrs. Hartshorn, but to have a series of the leaflets most generally called for reprinted. She dislikes to do this, because she feels that some of them should be brought up-to-date, especially Eminent Opinions, and she cannot give her attention immediately to this work herself, as she must now turn it to getting out the Minutes and to the other necessary work of her office. I would like the advice of the Business Committee as to what Mrs. Dennett shall do. If there is one Chairman of a Committee from whom we should hear promptly in reply to letters, it is the Chairman of the Literature Committee. If the present Chairman, for any reason which may be good and sufficient so far as she is concerned, cannot attend to this work, then I feel it is the business of the Official Board to appoint another Chairman for the Literature Committee. After the many urgent letters written by Mrs. Dennett to Mrs. Hartshorn in regard to the matter she has received but two responses since the 24th of April in regard to the important issues.

I have just received a letter from Miss Chase, in which she says that she will be ready to go to work this fall, and asks where she will be sent by the National Association. From what I can learn from others, Miss Chase is really not in any physical condition to do good work in any campaign state. She can tinker around a little bit in her own state or in some of the Eastern states, perhaps, but would be of practically little use to send now in the rush of the campaign work. What reply shall I make to Miss Chase?

Faithfully

Anna H. Shaw

[Aug 16, 1910]

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